

# TRUDEAU MENTORSHIP PROGRAM

DESCRIPTION

THE PIERRE ELLIOTT TRUDEAU FOUNDATION The Pierre Elliott Trudeau Foundation is an independent and non-partisan charity established in 2001 as a living memorial to the former Prime Minister by his family, friends, and colleagues. By granting doctoral scholarships, awarding fellowships, appointing mentors, and holding public events, the Foundation encourages critical reflection and action in four areas important to Canadians: human rights and dignity, responsible citizenship, Canada's role in the world, and people and their natural environment.

In 2002, the Government of Canada endowed the Foundation with a \$125 million fund—the Advanced Research in the Humanities and Human Sciences Fund—with the unanimous support of the House of Commons. In addition, the Foundation benefits from private sector donations in support of specific initiatives.

#### THE PIERRE ELLIOTT TRUDEAU FOUNDATION

The Foundation has four core programs:

- The Trudeau Doctoral Scholarship Program
- The Trudeau Fellowship Program
- The Trudeau Mentorship Program
- The Trudeau Public Interaction Program

The Foundation's programs are structured around four themes that reflect the interests of Pierre Elliott Trudeau:

- Human rights and dignity
- Responsible citizenship
- Canada in the world
- People and their natural environment

Through its Scholarship, Fellowship, Mentorship, and Public Interaction Programs, the Foundation unites outstanding young scholars, respected intellectuals, and experienced public policymakers from across Canada and abroad. The Foundation creates opportunities for individuals working in the social sciences and humanities to share knowledge and envisage the public policies demanded by the complex challenges facing our society, now and in the future.

#### THE TRUDEAU MENTORSHIP PROGRAM

The Trudeau Mentorship Program seeks to forge intellectual and personal bonds between talented young PhD students and renowned Canadians with extensive experience in public life. Each year, the Foundation appoints up to ten Trudeau mentors and matches them to Trudeau scholars. The Foundation provides intensive logistical and financial support for the first 24 months of the mentorship, and encourages the relationship to extend beyond that period.

Since 2004, the Foundation has appointed 97 mentors active in business, politics, community development, arts and culture, philanthropy, public service, journalism, and other areas (see list of mentors below). The mentors' commitment to one or more of the Foundation's four themes, their experience in decision-making, public policy, and communications, and their enthusiasm for sharing their knowledge and skills with Trudeau scholars, have resulted in remarkable collaborations.

Trudeau mentors receive an honorarium of \$20,000. In addition, they may draw on a travel allowance of \$15,000 to cover the cost of their meetings with Trudeau scholars and their participation in Foundation events.

#### AN INNOVATIVE CONCEPT

PhD students often need help and advice in order to integrate a public policy perspective into their research and to better communicate their findings to different audiences. The role of the Trudeau mentor is to help the Trudeau scholar transition from the academic to the practical world. The mentor does not seek to supplant the scholar's university research director or other doctoral program support structures. Rather, the mentor gives the scholar a professional perspective that helps the scholar adapt his or her line of questioning to meet societal needs. With their mentors, Trudeau scholars learn how to orient their research so as to better affect policy development and decision-making.

The Foundation matches mentors and scholars in light of the scholar's interests, profile, and experience. The principal success factor of the pairings is the parties' mutual commitment to discussing matters of shared concern. The Trudeau Mentorship Program is unique in that Trudeau mentors often differ in education and experience from the scholar with whom they are matched. Sometimes the parties are separated by distance or by circumstances dictated by the scholar's research.

#### WHAT IS A TRUDEAU MENTOR EXPECTED TO DO?

- Meet regularly with his or her Trudeau scholar(s)
- Counsel the scholar and introduce him or her to the mentor's networks
- Make himself or herself available to other Trudeau scholars who may request advice
- Participate in Trudeau Foundation events:
  - The annual Mentor-Scholar Retreat (mid-May)
  - The annual Summer Institute (mid-May)
  - The Annual Trudeau Foundation Conference (mid-November)
- Report on their mentorship activities twice during the official mentorship period

Trudeau mentors are officially appointed at end-November and are matched to one or two Trudeau scholars, depending on their availability. The mentor's mandate begins in January, during the second year of the scholar's three-year Trudeau scholarship.

#### WHO IS ELIGIBLE TO BE A TRUDEAU MENTOR?

Trudeau mentors are eminent Canadian citizens recognized for their contribution to public life. They have experience in policy-making or decision-making in an area that intersects with one or more of the Foundation's four themes. Nominees for a Trudeau mentorship must be willing to spend time with their scholar and to participate in the Foundation's annual events. At the time of their mentorship, they cannot be serving in a federal or provincial elected body. Neither may they be members or directors of the Foundation.

#### WHAT TO INCLUDE IN THE NOMINATION FILE FOR A TRUDEAU MENTOR:

- The name and contact information of the proposed mentor
- A narrative biography of the candidate

### WHERE TO SEND A TRUDEAU MENTORSHIP NOMINATION:

The Pierre Elliott Trudeau Foundation Trudeau Mentorship Nominations 600-1980 Sherbrooke Street West Montréal, Quebec H3G 1B9 Canada mentor@trudeaufoundation.ca

### FOR MORE INFORMATION ABOUT THE TRUDEAU MENTORSHIP PROGRAM:

Jennifer Petrela Director, Trudeau Mentorship Program 514-938-0001, extension 227 jpetrela@trudeaufoundation.ca trudeaufoundation.ca/en/programs/mentorships

NAME	YEAR	OCCUPATION (SELECTION)
Dyane Adam	2008	Former Chair of the Forum of Canadian Ombudsman; former Commissioner of Official Languages
George Anderson	2011	President and CEO, Forum of Federations
Louise Arbour	2004	Former United Nations High Commissioner for Human Rights
Lloyd Axworthy	2007	President, University of Winnipeg; former Minister of Foreign Affairs
Ken Battle	2007	Director, Caledon Institute of Social Policy
James Bartleman	2009	Former Chancellor, Ontario College of Art and Design; former Lieutenant Governor of Ontario
Elizabeth Beale	2012	President and CEO, Atlantic Provinces Economic Council
Monique Bégin	2007	Former Minister of Health and Welfare
Guy Berthiaume	2010	Former President and CEO, National Library and Archives of Quebec (Bibliothèque et Archives nationales du Québec)
Françoise Bertrand	2013	President and CEO, Quebec Federation of Chambers of Commerce
Cindy Blackstock	2012	Executive Director, First Nations Child and Family Caring Society of Canada
Allan Blakeney†	2004	Former Premier of Saskatchewan
Margaret Bloodworth	2011	Former Associate Secretary to the Cabinet and National Security Advisor to the Prime Minister; former Deputy Clerk
Chuck Blyth	2009	Former Superintendent, Nahanni National Park Reserve
Denise Bombardier	2014	Journalist, writer, social critic
Jacques Bougie	2011	Former President and CEO, Alcan Inc.
Ed Broadbent	2010	Former Leader, New Democratic Party; Founding President, Rights and Democracy

TRUDEAU MENTORS 2004-2014		
NAME	YEAR	OCCUPATION (SELECTION)
Don Campbell	2010	Senior Strategy Advisor, Davis LLP; former Group President, CAE Inc.; former Deputy Minister of Foreign Affairs and International Trade; former ambassador
Maria Campbell	2010	Metis writer, playwright and teacher
Joseph Caron	2011	Former diplomat; Distinguished Fellow, Asia Pacific Foundation
Susan Cartwright	2013	Former Senior Advisor to the Privy Council Office; Former Assistant Deputy Minister; former Commissioner, Public Service Commission of Canada
Margaret Catley-Carlson	2006	Chair, Global Water Partnership (Stockholm)
Louise Charron	2014	Retired Justice of the Supreme Court of Canada
Raymond Chrétien	2006	Legal advisor; former diplomat
Philippe Couillard	2012	Former Minister of Health of Quebec
Len Crispino	2012	Former President and CEO, Ontario Chamber of Commerce
Elizabeth Davis	2007	Healthcare Specialist, Sisters of Mercy, Newfoundland and Labrador
Rita Deverell	2011	Theatre artist, television producer and director, founder of Vision TV
Elizabeth Dowdeswell	2004	Former President, Nuclear Waste Management Organization
Renée Dupuis	2009	Lawyer and writer; former Chief Commissioner of the Indian Claims Commission
Leonard Edwards	2013	Former deputy minister and ambassador, Canada
Ivan Fellegi	2009	Chief Statistician Emeritus
Ursula Franklin	2007	Former Professor and physicist, University of Toronto

NAME	YEAR	OCCUPATION (SELECTION)
Michael Fortier	2013	Former minister, Canada; former senator; Vice Chairman, RBC Capital Markets
Yves Fortier	2004	Chair of the board and senior partner, Ogilvy Renault
Robert Fowler	2008	Senior Fellow, University of Ottawa; former diplomat
Sylvia Hamilton	2008	Filmmaker; writer
Arthur Hanson	2006	Chair of the CBAC Working Party on Biotechnology, Sustainable Development and Canada's Future
Michael Harcourt	2004	Former Premier of British Columbia
Peter Harder	2009	Senior Policy Advisor, Fraser Milner Casgrain LLP; former deputy minister
Chantal Hébert	2011	Journalist, Toronto Star, Le Devoir
Paul Heinbecker	2005	Director, Centre for Global Relations, Governance and Policy; former diplomat
Frank Iacobucci	2006	Lawyer, Torys LLP; former Chief Justice, Supreme Court of Canada
Evaleen Jaager Roy	2013	Former Senior Vice-President, Electronic Arts; Principal, Jaager Roy Advisory Inc.
Roberta Jamieson	2010	President and CEO, National Aboriginal Achievement Foundation; member of the Mohawk Nation from the Six Nations, Grand River Territory
Misel Joe	2009	Saquamaw and Administrative Chief, Mi'kmaq Grand Council
Pierre Marc Johnson	2014	Former Premier of Quebec
Donald Johnston	2006	Lawyer; former Secretary-General of the Organization for Economic Co-operation and Development (OECD)
Jim Judd	2010	Former Director, Canadian Security Services
Paul Kariya	2012	Executive Director, Clean Energy Association of British Columbia

TRUDEAU MENTORS 2004-2014		
NAME	YEAR	OCCUPATION (SELECTION)
Huguette Labelle	2007	Chancellor, University of Ottawa
Frances Lankin	2012	Former Commissioner, Review of Social Assistance in Ontario; former minister (ON) of various portfolios
Avrim Lazar	2014	Former President and CEO, Forest Products Association of Canada; former assistant deputy minister, Canada
Daniel Lessard	2012	Former journalist and broadcaster, Radio-Canada; author
Clarence Louie	2014	Chief of the Nk'Mip Band in Osoyoos, BC; CEO, Osoyoos Indian Band Development Corporation
Jessica MacDonald	2013	Former Deputy Minister to the Premier, British Columbia
Janice MacKinnon	2008	Professor, Dep. of History, University of Saskatchewan; former Minister of Finance, Saskatchewan
Louise Mailhot	2008	Strategic Counsel, Fasken Martineau; former Justice, Court of Appeal of Québec
Irshad Manji	2005	Author, journalist
Gregory Marchildon	2006	Professor, University of Regina
Sandy Martin	2013	Vice President Commercial, Suncor Energy
Judith Maxwell	2004	Former president, Canadian Policy Research Networks
Elizabeth May	2005	Head of the Green Party; former President, Sierra Club Canada
Carolyn McAskie	2009	Senior Fellow, Graduate School of Policy and International Affairs, University of Ottawa; former Assistant Secretary General for Peacebuilding, United Nations
Wade McLauchlan	2013	President Emeritus, University of Prince Edward Island
A. Anne McLellan	2009	Bennett Jones LLP; former Deputy Prime Minister of Canada and cabinet minister
Maureen McTeer	2011	Lawyer; author

NAME	YEAR	OCCUPATION (SELECTION)
Marie-Lucie Morin	2014	Former Executive Director for Canada, Ireland and the Caribbean at the World Bank
David Morley	2006	CEO, Save the Children Canada; former CEO, Institute for Canadian Citizenship
Larry Murray	2008	Former Acting Chief of Defence Staff; former associate deputy minister and deputy minister
Alex Neve	2008	Secretary General, Amnesty International Canada
Stephanie Nolen	2006	Author and journalist, Globe and Mail
Samantha Nutt	2011	Founder and Executive Director, War Child Canada
Alanis Obomsawin	2009	Documentary filmmaker; member of the Abenaki Nation
Monica Patten	2008	President and CEO, Community Foundations Canada
Pierre Pettigrew	2010	Executive Advisor, International, Deloitte; former Minister of Foreign Affairs
Madeleine Redfern	2013	Former Mayor, Iqaluit; former Executive Director, Qikiqtani Truth Commission
Bernard Richard	2012	Former Ombudsman and Child and Youth Advocate of New Brunswick
Ed Roberts	2010	Former Member of Parliament (NL) and Minister; former Lieutenant Governor of Newfoundland and Labrador
Morris Rosenberg	2005	Former Deputy Minister of Health
Roméo Saganash	2005	Former Director of Quebec and International Relations for the Grand Council of the Crees
Guy Saint-Pierre	2010	Former President and CEO, SNC-Lavalin Group Inc.
David Schindler	2014	Killam Memorial Professor of Ecology, University of Alberta, and Founding Director of the Experimental Lakes Area
Nola-Kate Seymoar	2009	President and CEO, International Centre for Sustainable Cities

TRUDEAU MENTORS 2004-	2014	
NAME	YEAR	OCCUPATION (SELECTION)
Mary Simon	2014	Past President, Inuit Tapiriit Kanatami
Jeffrey Simpson	2005	Journalist, national affairs, Globe and Mail
John Sims	2012	Former Deputy Minister of Justice and Deputy Attorney General of Canada
Gordon Smith	2007	Director, Centre for Global Studies, University of Victoria
Raymond A. Speaker	2008	Security Intelligence Review Committee; former Leader of the Representative Party of Alberta; former minister of various portfolios
Chuck Strahl	2012	Former federal minister of various portfolios
Rosemary Thompson	2013	Former Correspondent, CTV and CBC; Director of Communications and Public Affairs, National Arts Centre
Mary Ellen Turpel-Lafond	2011	BC Representative for Children and Youth; Administrative Judge, Saskatchewan Provincial Court (on leave)
Sheila White	2006	Former Chair of the Inuit Circumpolar Conference, Iqaluit
Jodi White	2010	President, Sydney House Consultants; Distinguished Senior Fellow, Norman Patterson School of International Affairs and Arthur Kroeger College of Public Affairs, Carleton University; former President, Public Policy Forum
Ken Wiwa	2004	Former Special Assistant to the President of Nigeria on Peace, Conflict Resolution and Reconciliation; former jour- nalist, international affairs, <i>Globe and Mail</i>
Robert Wright	2011	Former Deputy Minister of Finance
Glenda Yeates	2014	Former deputy minister, Canada and Saskatchewan

#### FEEDBACK FROM TRUDEAU MENTORS

Being a mentor is above all seeking authentic dialogue with the scholar in order to discuss out their dreams, passions, doubts and questions, and, together, to simply push back the horizon, deepen the contemplation and expand the possibilities.

DYANE ADAM, CM, OPA

I went out of my way to avoid hanging around with old colleagues at the various Trudeau Foundation events and spent my time with the scholars. I learned from them as they did from me [...] They reminded me to some extent of the officers who enter the Foreign Service each year: elite, highly educated, leaders, already familiar with the world in Canada outside their provinces of origin and with in most cases experience in studying and traveling abroad.

THE HONOURABLE JAMES BARTLEMAN, OC, OONT

A unique experience that has not only left me with excellent memories but also given me membership in the Trudeau Foundation and friendship with two outstanding young women and future leaders whom I intend to keep in touch with in the coming years.

THE HONOURABLE MONIQUE BÉGIN, PC, OC

The opportunity to interact with some of the brightest young minds in the country makes the mentor experience unforgettable and extraordinarily rewarding

MARGARET BLOODWORTH, CM

The cross-disciplinary nature of the discussions with statisticians, English scholars, anthropologists, historians et al.—even the odd politician—is one of the most positive aspects of the Foundation's work. It must be preserved. Both the subjects discussed and the participants are enriched by it. [T]he Foundation has produced policy ideas and innovative thinking greatly and equally beneficial to old and young scholars alike, probably obtainable nowhere else. The variety of personalities and ideologies ensured that there was no predictable "sameness" about the outcomes of discussions. Points of fact and reasons were challenged. Minds were even changed. Who could ask for anything more?

ED BROADBENT, PC, CC

We are bridging the gaps between Indigenous and non-Indigenous learning worldviews.

MARIA CAMPBELL, OC, SOM

I am more impressed than I can say by the intelligence, interest, maturity and collegiality of the scholars. Canada's future is in good hands if these young people will be our future leaders – intellectual or political.

YVAN FELLEGI, OC

Our discussions take me on intellectual pathways that are unusual for me. I live in a rather methodical, rational world that my two scholars take me out of during our conversations. I am grateful to them for that.

MICHAEL FORTIER, PC

As a Trudeau Foundation mentor I have had an extraordinary opportunity to work with a carefully selected sample of Canada's brain trust, and to use my experience to assist them to bring their skills more effectively to bear: what a privilege!

ROBERT R. FOWLER, OC

Serving as a Trudeau mentor has been a total delight. The scholars are engaging in character, global in their thinking and collaborative in spirit. I am confident that the Trudeau scholars will be a new generation of positive change for Canada.

PETER HARDER, OSC

I have learned that people will forget what you said, people will forget what you did, but people will never forget how you made them feel...and being a part of the Trudeau Foundation for the past 18 months made me "feel" great and would recommend the experience to others. It was truly a rewarding experience.

CHIEF MISEL JOE

I have found the experience of being a Trudeau mentor to be a unique educational experience for me, having been away from a university campus for four decades. The re-introduction to scholarship, bright young scholars and a fascinating array of fields of study has been both intellectually stimulating and very enjoyable.

JIM JUDD

I have greatly enjoyed serving as a Trudeau mentor, which provides an opportunity to develop a rich and rewarding relationship with individual scholars as well as with the broader Trudeau community of scholars, mentors, fellows and staff. Attending the events hosted in various regions of Canada has also been very stimulating.

JANICE MACKINNON, CM, SOM, FRSC

I continue to feel humbled by the task and blessed by the opportunity. Being a Trudeau mentor has been an incredibly rewarding experience and tremendous fun! I would also have to say that, in my view, the most predominant characteristics of the Trudeau Foundation "Community" are not intellect or ambition, they are humanity and heart!

VICE-ADMIRAL LARRY MURRAY, CM, CMM, CD

What is perhaps the most special about the mentoring relationship is that the learning and the inspiration truly goes in both directions. As much as I may have had an occasional pearl of wisdom to impart or a handful of lessons learned of experience to share: I too gained a great deal from two scholars who have embarked on their studies determined to better understand our world and ultimately to play a role in bettering it. It has been my good fortune to have begun as their mentor and, ultimately, to have emerged as their friend and colleague.

ALEX NEVE, OC

The mentor-scholar relationship opens up new possibilities for both: innovative ways of thinking about old issues, participation in new networks, exchanges between tomorrow's and today's leaders, and a great opportunity to share a life time of hopes, successes, and challenges, inspired by the knowledge that a next generation will continue the hard work.

MONICA PATTEN, CM

The two scholars I was assigned – and want to be associated with in the years ahead – give me real hope in the future of Canada and the world. Hopefully they will do a better job, as they rise to positions of prominence, than the generations preceding theirs.

GORDON SMITH, CM

Who knows who really benefits most from mentoring, the scholars or the mentors? The Trudeau Foundation's organizers ensure both one-on-one and group opportunities. The result is a magical blend of interpersonal and 'family' experiences that make the mentoring program a wonderful part of everyone's education.

CHUCK STRAHL, PC

Being a Trudeau mentor means returning to the idealism of our younger lives, to look at society, the challenges we face collectively, and to examine how to make Canada a better country.

ROSEMARY THOMPSON

I applaud the fact that you do not pair people merely on the basis of similar areas of interest and experience. This poses a distinct challenge to the mentor, and a good one. It means we must apply some effort to ensure we understand the scholar's specific intellectual interests.

JODI WHITE, CM